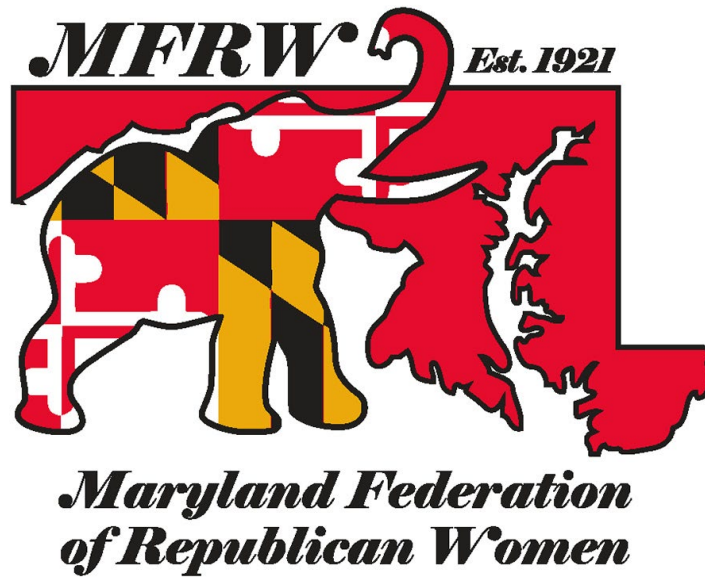




Fall Convention 2025

Business Meeting -- AGENDA
Saturday, October 25th
10 a.m. Call to Order -- Atlantic Ballroom 2A/2B

Welcome / Pledge of Allegiance

Board of Directors meeting

- Roll Call / Credentials Report
- Approval of Minutes (Spring Board 2025)
- Spring Board 2026
Saturday, May 2nd (tentative) -- Central or Montgomery region
- Adoption of 2026 Budget
- Adjourn

Guest Speakers

- Eileen Sobjack, NFRW Immediate Past President
- Senator Mary Beth Carozza, Dist 38 (Somerset, Wicomico & Worcester counties)

General Session

- Call to Order
- Approve Meeting Rules
- Approve Agenda
- Treasurer's report
- Bylaws Committee report
 1. Reference Legacy fund uses
 2. Letters of interest submitted directly to the Nominating Committee
 3. Designation of NFRW Biennial Convention at-large delegates and alternates
- Nominating Committee report / nominations from the floor / voting
- Unfinished Business
- New Business
 - Don't be scared of AI (Artificial Intelligence)
 - *Apples to Oranges*
- Installation of 2026-2027 Officers -- Carol Randall, MFRW Past President
- Adjournment

*Guest speakers and other Standing and Special Committee reports
will be presented throughout the program.*

SATURDAY EVENING (not included in your Convention registration fee)

The Republican Women of Worcester County have arranged an opportunity for continued fellowship at *Saltwater 75*, a relaxed bayfront venue at 115 75th Street.

First drink is on them!

FALL CONVENTION REGISTRATION

Friday, October 24th ◦ 3 to 6 p.m.

Atlantic Ballroom -- Terrace Lobby

Saturday, October 25th ◦ reopens at 9:30 a.m.

Atlantic Ballroom

WELCOME RECEPTION

sponsored by the MFRW 2026-2027 Slate

Ashore Resort & Beach Club ◦ Cabana 201

PRAYER BREAKFAST

Saturday, October 25th ◦ 8 to 9:30 a.m.

Atlantic Ballroom 2A/2B

Welcome

Jean Delcher, President, Republican Women of Worcester County
Sharon Carrick, President, Maryland Federation of Republican Women

Invocation & Closing Prayer

Jana Kolesky, Chaplain, Republican Women of Worcester County

Memorial -- Lighting of Candles

We will honor those members we have lost over the past year.

RW of Baltimore County		Harford County RW		Severna Park RWC
Martha Klima		Barbara Baker		Bonnie Brown
Judy McGowan				Barbara Houck
Heather Pielke		Patuxent RW		Dee Lancaster
		Barbara Anderson		Chris Ronk
RW of Calvert County				Mary Vogelsang
Cynthia Steuart		Potomac WRC		
		Josephine Wang		Upper Montgomery RWC
Chesapeake RW				Cheryl McDonald
Diana Waterman		Rural WRC		Kathy Raines
		Anne Beers		Carrie Trauth
RW of Frederick County				
Connie Onspaugh		RW of St Mary's		RW of Worcester County
		Liz Govier		Susan Burdette
				Virginia Kubiak
				Joanne Steward

Maryland Federation of Republican Women
Spring Board of Directors Meeting
May 17, 2025
MINUTES

Meeting was called to order at 10:15 a.m. followed by a prayer and the Pledge of Allegiance.

Meeting rules were accepted as presented.

The November 16, 2024 Fall Convention minutes were approved as presented.

TREASURER'S REPORT – Anne White

Legacy Fund -- Checking		\$ 143,476.79
Legacy Fund		\$ 743.18
MORGAN STANLEY	\$ 144,219.97	
Closed clubs (now Zelle)		\$ 2,181.88
Savings		\$ 18,309.09
Checking		\$ 15,499.88
WELLS FARGO	\$ 35,990.85	
	\$ 180,210.82	
	30-Apr-25	

Treasurer reported 37 Bay Club members at 14 May 2025 -- 25 individual members + 12 club members.

STANDING COMMITTEE REPORTS

- Bylaws – Liliana Norkaitis, Chair -- Bylaws Committee met on April 13th to review 4 bylaws proposals received -- accepted all after amending 3.
 - #1 – Use of Legacy Funds -- accepted for vote at Fall Convention
 - #2 – MFRW Vice Presidents – Duties -- recommitted to Bylaws Committee
 - #3 – Corresponding Secretary – Duties -- recommitted to Bylaws Committee
 - #4 – NFRW Convention delegation -- accepted for vote at Fall Convention
 - Amendment was offered and approved
 - Item B -- strike “as defined” -- replace with “in the order listed”
 - Strike proposed Section 5, Item A(1)
 - Strike proposed Section 5, Item B(1)
- Legislative – Ella Ennis reported on General Assembly 2025, tax and fee increases, and ongoing efforts researching Maryland’s energy issues
- Membership – Linda Stine Flint, Chair / Maria Sofia, Assistant Treasurer
 - May 12, 2025 -- 1,160 members (vs. 1,154 in 2024 / 1,208 in 2023)
 - 5 clubs have achieved the NFRW’s 70K goal (25% membership increase over 2023) -- Allegany, Calvert Leaders, Wicomico, Rural, Upper Montgomery

Maryland Federation of Republican Women
Spring Board of Directors Meeting
May 17, 2025
MINUTES

SPECIAL COMMITTEE REPORTS

- Americanism – Jean Hruz spoke on the origins of the U.S. Department of Education and encouraged all to:
 - Consider flag-waving events celebrating June 14th (Flag Day and President Trump's birthday)
 - Incorporate *The America 250 Initiative* activities into your club's 2026 calendar of events
- Awards – Barb Pivec, Chair -- The following awards were presented to clubs for activities in 2024:
 - Club achievement awards
 - Oriole -- Anne Arundel, Carroll, Frederick, Hopkins, Severna Park
 - Black-Eyed Susan award -- Allegany, Rural
 - White Oak -- Cecil, Chevy Chase, Upper Montgomery
 - MD Shield -- Baltimore, Calvert Leaders, Charles, Chesapeake, Garrett, Harford, Patuxent, Potomac, St Mary's, Wicomico, Worcester
 - "Best" / "Greatest" / "Most" awards
 - Best newsletter -- Baltimore
 - Best website -- Baltimore
 - Greatest % membership increase
 - Small club -- Patuxent
 - Medium club -- Calvert Leaders
 - Large club -- Garrett
 - Greatest % member retention
 - Medium club -- St Mary's
 - Large club -- Potomac
 - Most effective club meeting -- Rural
 - Most effective political action event -- Upper Montgomery
 - Most effective club project -- Wicomico
 - Most volunteer hours
 - Medium club -- Upper Montgomery
 - Most new members
 - Small club -- Wicomico
 - Medium club -- Upper Montgomery
 - Large club -- Baltimore
 - Literacy -- most MELP donations -- Worcester
 - Literacy -- most diverse donations -- Worcester
 - Community Service / Caring for America -- Worcester

Maryland Federation of Republican Women
Spring Board of Directors Meeting
May 17, 2025
MINUTES

- Literacy – Liz Mumford -- asked clubs to share a list of books they have donated as part of NFRW's Mamie Eisenhower Library Project over the past several years
- Trumpeter – Anne White -- next deadline: September 1st -- be sure to identify all individuals in photographs

UNFINISHED BUSINESS

- Municipal elections – Maria Sofia has been working with MFRW clubs and local Republican Central Committees -- 75 seats have been won so far (10 “flips”) -- 109 seats in municipal elections remaining in 2025

NEW BUSINESS

- Designation of the Nominating Committee -- no objections.
 - Central region -- Melissa Brown
 - Eastern region -- Tracey Longo
 - Northern region -- Liliana Norkaitis
 - Montgomery Federation -- Patsy Dillingham
 - Southern region -- Kim Rosado
 - Western region -- Lisa Herman
- MFRW elected officers (2026-2027 term)
 - Things to know -- term of office, duties and responsibilities, etc.
 - How to apply if interested in serving
 - Relevant provisions -- MFRW Bylaws
- 2026 Elections
 - Candidate trainings – Jana Hobbs is coordinating 3 workshops -- Easton 7/12/25, LaVale 8/09/25 and Zoom 8/23/25)
 - List of officers up for election in 2026
 - Information on Republican Toolbox
- Fall Convention -- business meeting -- Saturday, October 25th
Ashore Resort & Beach Club, 10100 Coastal Highway, Ocean City
Sunfest weekend -- rooms available Friday, Saturday and Sunday
- Wreaths Across America is active for 2025 donations.
- Reminders -- NFRW awards deadline, NFRW Endorsement Policy

President's Farewell Message

I have been involved in MFRW at many levels for the past 25 years -- club member, club officer, MFRW elective office. It has been my pleasure to serve this organization as Recording Secretary, Treasurer, and now President.

I have traveled many miles -- from the mountains, to the Shore, to the Potomac, to the Mason/Dixon -- and made so many new friends. The good times have far outweighed the bad.

I'm not going away -- just stepping back. Background has always been my preference. My sincerest thanks to all -- for your feedback, your hospitality, your suggestions, and your support.

*Make new friends but keep the old
One is silver and the other gold*



Excerpts from President Ronald Reagan's Farewell Address to the nation -- still relevant today:

- *We stood, again, for freedom. I know we always have, but in the past few years the world again -- and in a way, we ourselves -- rediscovered it.*
- *Because we're a great nation, our challenges seem complex. It will always be this way. But as long as we remember our first principles and believe in ourselves, the future will always be ours.*
- *Once you begin a great movement, there's no telling where it will end. We meant to change a nation, and instead, we changed a world.*
- *Ours was the first revolution in the history of mankind that truly reversed the course of government, and with three little words: "We the People". "We the People" tell the government what to do; it doesn't tell us. "We the People" are the driver, the government is the car. And we decide where it should go, and by what route, and how fast. Almost all the world's constitutions are documents in which governments tell the people what their privileges are. Our Constitution is a document in which "We the People" tell the government what it is allowed to do. "We the People" are free.*
- *There's a clear cause and effect here that is as neat and predictable as a law of physics: As government expands, liberty contracts.*
- *An informed patriotism is what we want. Those of us who are over 35 or so years of age grew up in a different America. We were taught, very directly, what it means to be an American. And we absorbed, almost in the air, a love of country and an appreciation of its institutions. Are we doing a good enough job teaching our children what America is and what she represents in the long history of the world?*

Proposed 2026 BUDGET
Maryland Federation of Republican Women
Anne White, Treasurer

Number of members -- paid to NFRW 1,305 1,154 1,220 1,424

Proposed Budget		Actual 9/15/25	Actual	Actual	Actual
2026	MD Federation of Republican Women	2025	2024	2023	2022
BAY CLUB AND EVENTS					
\$ 4,950	Bay Club dues (41)	\$ 4,510	\$ 4,950	\$ 4,730	\$ 4,180
\$ 100	Other income (donations)	\$ -	\$ 100	\$ 94	\$ 30
\$ 5,050	Income Total	\$ 4,510	\$ 5,050	\$ 4,824	\$ 4,210
\$ (500)	Expense	\$ -	\$ (216)	\$ -	\$ (477)
\$ 4,550	Bay Club	\$ 4,510	\$ 4,834	\$ 4,824	\$ 3,733
60 @ \$60					
\$ 3,600	Income (reg, sponsors& vendor)	\$ 3,735	\$ 3,419	\$ 9,205	\$ 2,170
\$ 1,000	Sponsors	\$ -	\$ 185	\$ 1,000	\$ -
\$ (2,500)	Expense	\$ (1,838)	\$ (5,844)	\$ (4,758)	\$ (1,795)
\$ 2,100	Spring Board meeting	\$ 1,897	\$ (2,240)	\$ 5,447	\$ 375
60 @ \$100					
\$ 6,000	Income	\$ 7,500	\$ 5,735	\$ 8,670	\$ 8,503
\$ (4,000)	Expense	\$ (4,034)	\$ (6,497)	\$ (3,517)	\$ (9,744)
\$ 2,000	Fall Convention	\$ 3,466	\$ (762)	\$ 5,153	\$ (1,241)
est. 60 @ \$125 72 @ \$70 64 @ \$60					
\$ 15,000	Income	\$ 1,370.00	\$ 850	\$ 5,150	\$ 5,790
\$ 2,500	Sponsors	\$ 760.00	\$ 655	\$ -	\$ 2,300
\$ (8,000)	Expense	\$ (324.00)	\$ (1,149)	\$ (3,520)	\$ (8,213)
\$ 9,500	Brunch / Tea/ Fall on the Farm / Luncheon	\$ 1,806	\$ 356	\$ 1,630	\$ (123)
\$ 1,000	Income	\$ 900.00	\$ 1,000	\$ 1,306	\$ 602
\$ (200)	Expense	\$ -	\$ (200)	\$ (688)	\$ -
\$ 800	MFRW fundraisers (raffles)	\$ 900.00	\$ 800	\$ 618	\$ 602
INCOME SUMMARY					
\$ 18,950	Bay Club & events income (net)	\$ 12,579	\$ 2,989	\$ 17,672	\$ 3,346
\$ 250	Contributions -- Legacy Fund	\$ 255	\$ 250	\$ 200	\$ 150
\$ 200	Contributions -- general (closed club capture)	\$ 3,000	\$ 200	\$ 150	
\$ 200	Contributions -- closed club / funds surrender				
\$ 7,000	Dues (\$25 per member minus \$20 to NFRW)	\$ 6,615	\$ 6,160	\$ 6,100	\$ 6,485
\$ 350	Interest income	\$ 700	\$ 351	\$ 366	\$ 687
\$ 100	Pins	\$ 83	\$ 31	\$ 101	\$ 340
\$ 2,000	Raffles (net)	\$ 900	\$ 260	\$ 1,900	
\$ 300	Miscellaneous income	\$ 10	\$ 19	\$ -	
\$ 100	Red Scarf Day sponsors	\$ -	\$ 100	\$ -	
\$ 1,000	Scarves & shirts&Totes	\$ 475	\$ 400	\$ 2,478	\$ 3,268
\$ 3,000	Income & Distributions -- Morgan Stanley	\$ 2,949	\$ 13,735	\$ 7,312	\$ 4,069
\$ 18,500	Unrealized Gain (Loss) -- Morgan Stanley	\$ 19,762	\$ 16,185	\$ 22,400	\$ 16,618
\$ 45,360	TOTAL INCOME	\$ 47,328	\$ 40,680	\$ 58,680	\$ 34,964

Proposed 2026 BUDGET
Maryland Federation of Republican Women
Anne White, Treasurer

Proposed Budget		Actual 9/15/25	Actual	Actual	Actual
2026	MD Federation of Republican Women	2025	2024	2023	2022
EXPENSE SUMMARY					
	Mileage reimbursement (federal rate)	\$ 1,248			
	NFRW meeting expenses	\$ 550			
	Other expenses	\$ 779			
\$ 3,000	President's expenses	\$ 2,577	\$ 2,123	\$ 693	\$ 2,837
\$ 750	Executive Board expenses	\$ 250	\$ 688	\$ 27	\$ -
\$ 4,000	Accounting services (QB and accountant fee)	\$ 1,204	\$ 3,944.63	\$ 3,535	\$ 2,760
\$ 1,000	Committee expenses (Standing & Special)	\$ 46	\$ 1,161	\$ -	\$ -
\$ 2,500	Communications -- texting	\$ -	\$ 871	\$ 2,490	\$ 477
\$ 500	Communications - Mail Chimp (email)	\$ 586	\$ 501	\$ 277	\$ -
\$ 175	Communications -- video conferencing	\$ 174	\$ 150	\$ 172	\$ 905
\$ 100	Communications -- other (website, domain, etc)	\$ 300	\$ 1,153	\$ 4,325	\$ -
\$ 750	Communications -- Trumpeter / Call	\$ 655	\$ 514	\$ 823	\$ 1,231
\$ 210	Insurance & bonds	\$ 205	\$ 210	\$ 205	\$ 215
\$ 305	Legislative Day2 visits	\$ 303	\$ -	\$ -	\$ -
\$ 4,600	Leadership Conference venue and materials	\$ 4,464	\$ 6,162	\$ 5,128	\$ 4,130
\$ 200	Memorials	\$ -	\$ 1,000	\$ -	\$ -
\$ 500	Miscellaneous expense	\$ 296	\$ 29	\$ 658	\$ -
n/a	NFRW Convention -- reimburse attendees	\$ 6,750	n/a	\$ 6,438	n/a
n/a	NFRW convention -- trading pins	\$ 1,598	n/a	\$ 244	n/a
\$ 500	NFRW - donations (funds/scholarships/fundraisers)	\$ 50	\$ 50	\$ -	\$ -
\$ 1,000	NFRW -- Regents membership	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000
\$ 350	Payment costs (PayPal, Stripe, credit card)	\$ 310	\$ 300	\$ 171	\$ 288
\$ 220	PO Box -- annual rent	\$ 210	\$ 200	\$ 194	\$ 182
\$ 3,000	Political education	\$ -	\$ -	\$ -	\$ -
\$ 500	Postage	\$ 567	\$ 378	\$ 180	\$ 705
\$ 500	Printing	\$ 320	\$ -	\$ -	\$ 34
\$ 8,000	Red Scarf Day venue & materials	\$ 7,865	\$ 6,686	\$ 9,509	\$ 5,680
\$ 1,300	Quick Books Online	\$ 1,205	\$ 1,116	\$ 685	\$ 1,008
\$ 1,000	Scarves & shirts - convention apparel	\$ 753	\$ -	\$ 1,148	\$ 4,097
\$ 500	Office supplies & software	\$ 121	\$ 75	\$ 1,231	\$ 218
\$ 4,100	Taxes (on Legacy investment revenue)	???	\$ 1,396	\$ 3,317	\$ 4,032
\$ 39,560	TOTAL EXPENSES	\$ 31,810	\$ 29,708	\$ 42,449	\$ 29,798
\$ 6,590	Rainy Day Fund	\$ 15,517	\$ 10,972	\$ 16,231	\$ 5,166

MFRW Fall Convention 2025

MEETING RULES

CELL PHONES

- All cell phones must be turned off or placed on vibrate.
- There will be no filming or recording during the business meeting -- still photos only.
- There will be no photographs, filming, or recording during voting (both discussion and the vote).

LOUD TALKING

There shall be no loud conversations during the meeting. Those wishing to have a private conversation should move outside and away from the meeting room doors.

DISCUSSION / DEBATE -- A member must give her name and club affiliation when recognized by the chair. No member shall speak for more than 2 minutes without the general consent of the voting members present. If there is an objection to the general consent, a formal vote must be taken, with a 2/3 vote required to extend the time for not more than 2 additional minutes.

No member may speak a second time until all others who wish to speak have had the opportunity to do so. No member may speak more than twice on the same issue and only if time allows. Debate on each substantive issue shall be limited to 15 minutes except for issues that were pre-approved for a longer period of time.

MOTIONS -- A motion not on the agenda will be considered under New Business. It must be:

1. Introduced by a member of the voting body,
2. Seconded by a member of the voting body, and
3. Submitted in writing to the Recording Secretary to ensure accuracy in stating the motion and recording it in the minutes.

TIMEKEEPERS -- A timekeeper shall be appointed by the president to serve at the meeting. The timekeeper shall indicate to each speaker a 30-second warning before the expiration of the time allowed.

ELECTION of OFFICERS

A call for nominations from the floor will take place immediately following the report of the Nominating Committee. Those nominating should identify themselves (name/club) and announce the member they are nominating. Candidates for office(s) with more than one candidate will be afforded 2 minutes each to address the assembly. Candidates nominated from the floor will speak first, in the order in which they were nominated, followed by the slated candidate.

Electioneering is limited to the public areas of the resort. MFRW's contract with Ashore Resort & Beach Club includes the provision that "*no sign, banner or display shall be affixed to any part of the hotel*". There will be no distribution or placement of election materials in the Atlantic Ballroom 2A/2B. Lapel stickers may be worn.

VOTING -- Board of Directors meeting

Pursuant to Article VI, Section 1(A) of the MFRW Bylaws, the voting body of the MFRW Board of Directors shall be the elected officers, the regional chairmen, the regional vice chairmen, the president (or proxy) of each club, all standing committee chairmen, and all former MFRW presidents who are regular members in good standing of a MFRW club.

MFRW Fall Convention 2025

MEETING RULES

VOTING -- General Session (per MFRW Bylaws, Article XII)

Section 3

- A. A local club and its members must be in good standing to be eligible for representation at the state convention.
- B. The voting members of the MFRW state convention are the MFRW Board of Directors, credentialed delegates and former MFRW Presidents who are regular members in good standing of a MFRW club.
- C. Delegates are elected by each club in proportion to its membership, as certified by the MFRW Treasurer as on June 30th of the year of the Convention.
- D. Each club is allowed one (1) delegate for each five (5) members.
- E. Official MFRW credentials forms must be sent to the Recording Secretary at least one week before the convention.
- F. Fifty (50) voting members (Board of Directors, credentialed delegates, and former MFRW Presidents who are regular members in good standing of a MFRW club) shall constitute a quorum.

Section 4

The annual state convention shall be open to all members of the MFRW and visitors, but only accredited delegates shall be entitled to a voice and a vote. Each delegate is entitled to one vote.

FALL CONVENTION 2025		Number of Mbrs @ 6/30/25	# of Credentialed Delegates	Club President	other Board members	CLUB TOTAL POSSIBLE
	CLUB PRESIDENTS	<i>Strikethrough = voting capacity via the Board of Directors</i>				
Allegany County Republican Women	Charity Friend	30	6	1 via proxy	1	7 or 8
Republican Women of Anne Arundel County	Anne Rutherford	16	3	1 via proxy	4	7 or 8
Republican Women of Baltimore County	Louise Baker	113	22	1	2	25
Republican Women of Calvert County	Tisha Stone	11	2	1		3
Republican Women Leaders of Calvert	Jana Barberio	49	9	1 via proxy	3	12 or 13
Caroline County Republican Women's Club	Lynn Faulstick	15	3	1		4
Republican Women of Carroll County	Kim Zentz	10	2	1		3
Republican Women of Cecil County	Christel Petrizzo	22	4	1	1	6
Republican Women of Charles County	Stacey Lehn	10	2	1		3
Chesapeake Republican Women	Laurie Plemons	35	7	1		8
Chevy Chase Women's Republican Club	Lorraine Kuchmy	115	23	1	2	26
Republican Women of Frederick County	Cindy Rose	23	4	1		5
Garrett County Republican Women's Club	Patty Hammond	102	20	1	2	23
Harford County Republican Women	Linda Stine-Flint	86	17	1 via proxy	2	19 or 20
Hopkins Women's Republican Club	Gail Thies	12	2	1		3
Howard County Republican Women	Lisa Feinberg	16	3	1		4
MD Republican Women Empowered	Kendel Ehrlich	11	2	1		3
Patuxent Republican Women	Marilyn Cowan	13	2	1 via proxy	2	4 or 5
Potomac Women's Republican Club	Karin Walker	117	23	1		24
Rural Women's Republican Club	Elizabeth Ohmen	55	11	1	1	13
Republican Women of St Mary's	Lynn Delahay	43	8	1		9
Severna Park Republican Women's Club	Amy Leahy	83	16	1	1	18
Republican Women of Taneytown	Robin Frazier	11	2	1		3
Upper Montgomery Republican Women's Club	Vikki Birkett	68	13	1 via proxy	1	14 or 15
Wicomico Conservative Republican Women	Jana Hobbs	24	4	1 via proxy	2	6 or 7
Republican Women of Worcester County	Jean Delcher	147	29	1	2	32
		1,237	239	19	26	

Bylaws Amendment #1 – MFRW Spring Board 2025

Name: MFRW Bylaws Committee

Submitted by: Liliana Norkaitis, Chair

Date: 15 March 2025

RATIONALE FOR PROPOSED CHANGE

Ensure appropriate use of Legacy funds

BYLAWS ARTICLE AND SECTION BEING ADDRESSED

Article IV Section 8 – Duties of the MFRW Treasurer

PROPOSED CHANGE

Add a specific reference to the use of Legacy funds

EXACT WORDING OF BYLAW AS PROPOSED

Bolded text has been added.

Article IV – MFRW Officers and their Duties

Section 8 – Duties of the MFRW Treasurer

The Treasurer shall:

- A. Have custody of the corporate funds; keep or cause to be kept full and accurate accounts of receipts and disbursements in books belonging to the Corporation; deposit all MFRW funds upon receipt from Assistant Treasurer, and other chairman who receive income for events (e.g. Bay Club, Legacy Fund) and deposit them in the name of Maryland Federation of Republican Women in a bank(s) account(s) as may be designated by the Executive Committee.*
- B. Disburse funds of the Corporation according to the budget approved by the MFRW Board of Directors, taking proper vouchers for such disbursements.*
 - a. Ensure that disbursements from the Legacy Fund are in compliance with the “Implementation” provisions of the Legacy governance document dated January 23, 2025.***

Bylaws Amendment #1 – MFRW Spring Board 2025

- C. Keep accurate records, receipts and vouchers of all income and disbursements. These records will be open to inspection by the Board of Directors.*
- D. Prepare treasurer's reports of all transactions for the Executive Committee, Board of Directors, and conventions.*
- E. Be bonded. MFRW will pay the premium for the bonding of the Treasurer for the faithful discharge of her duties.*
- F. Serve as a member of the Finance Committee.*
- G. At the end of her term, pass all MFRW books, papers and records of whatever kind, in her possession, to the succeeding Treasurer.*
- H. Perform such other duties as may be assigned by the MFRW president.*

Bylaws Amendment #2 – MFRW Convention 2025

Name: MFRW Bylaws Committee

Submitted by: Anne White

Date: 14 June 2025

RATIONALE FOR PROPOSED CHANGE

Unnecessary duplicate effort

BYLAWS ARTICLE AND SECTION BEING ADDRESSED

Article IX Section 3 – Nominations

PROPOSED CHANGE

Section 3-C: Strike “Corresponding Secretary” and replace with “Nominating Committee”

Section 3-D: Strike “Corresponding Secretary” and replace with “Nominating Committee Chair”

EXACT WORDING OF BYLAW AS PROPOSED

Bolded text has been added.

Article IX – Nominations

Section 3

A. Within 14 days following the MFRW Spring Board of Directors meeting in the odd-numbered years, a call for letters of interest shall be posted on the MFRW website and distributed to members via the MFRW email list.

B. The announcement shall include the offices to be filled, the Bylaws sections that delineate the duties of each office, and the email address and deadline for submission.

*C. Those interested in serving as an elected officer of the MFRW shall electronically submit their letter of interest to the MFRW ~~Corresponding Secretary~~ **[Nominating Committee]** within 30 days of the website posting and email announcement.*

*D. After the submission deadline and at least 14 days prior to the meeting of the Nominating Committee at which letters of interest will be reviewed, the MFRW ~~Corresponding Secretary~~ **[Nominating Committee Chair]** will forward submissions to all members of the Nominating Committee.*

Bylaws Proposal #3 – MFRW Convention 2025

Name: **NFRW Biennial Convention delegation**

Submitted by: Wicomico Conservative Republican Women
Jana Hobbs, President

Date: March 17, 2025

RATIONALE FOR PROPOSED CHANGE

Create process for designating at-large delegates and at-large alternates to the NFRW Biennial Convention

BYLAWS ARTICLE AND SECTION BEING ADDRESSED

MFRW Bylaws are silent on the composition of the MFRW delegation to the NFRW Biennial Convention.

PROPOSED CHANGE

Add new Section 5 to Article XII -- Conventions

Note: Pursuant to Article IX, Section 3(A)(2) of the NFRW Bylaws, the MFRW qualifies for 7 at-large delegates (voting) and 7 at-large alternates (voice, no vote). Designation of at-large delegates and alternates has been at the discretion of the MFRW President.

EXACT WORDING OF BYLAW AS PROPOSED

Article XII -- Conventions
Section 5

At-large delegate credentials and at-large alternate credentials to the NFRW Biennial Convention shall be allocated in the following order:

- A. MFRW elected officers, in the order listed in Article IV, Section 1 of these Bylaws.*
- B. Remaining members of the Executive Committee as defined in Article VII, Section 1.*
- C. Members whose club has more members attending than available positions (club delegate and club alternate).*

LUANNE RUDELL -- nominee for PRESIDENT*Home club: Garrett County Republican Women's Club**Western Region*

It is with immense pride that I have been slated to become the President of the Maryland Federation of Republican Women.

Through God's grace, I have had strong women in my path that have taught me strength, independence, and a unique ability to lead.

In late 2016, I served on the GC Republican Central Committee as an associate member. That is when I met and became a close friend of Ruth Umbel. She took me under her wing and strongly encouraged me to become a member of GCRWC. I joined in 2016 and served as Vice President in 2017/2018. In 2019, I became President of GCRWC. Sadly, Ruth passed away in September of 2019 and I became Chair of the GC Central Committee. I have learned significant qualities (both good and how to avoid the bad as well) from Ruth, as well as, from my deep friendship with Diana Waterman, who lost her battle with cancer in October of 2024. In 2021, Diana encouraged me to run for the 4th VP position that opened in 2021. In 2022, she encouraged me to run for 1st VP, which I have served the last two terms.

I currently serve as Rules Committee Chair for the MD GOP and attended the 2024 Republican National Convention as a Delegate. In addition, I served on the RNC Rules Committee.

It would be my great honor to serve as President, using my faith in God, years of experience with MFRW leadership, and the years of knowledge gained from my mentors. I will use my leadership skills to encourage, motivate, and mentor the members of this Federation, and lead them to the next level, while working diligently to increase our membership with the expressed goal of empowering future Republican women who will lead us into the future.

MARIA SOFIA -- nominee for 1st VICE PRESIDENT*Home club: Republican Women of Anne Arundel County**Central Region*

Over the past decade, I've been fortunate to serve in a variety of roles within Maryland Republican politics—each one offering new opportunities to grow, contribute, and learn. I've been a part of both major wins and difficult losses, all of which have fueled my commitment to never become complacent in the fight for our values.

Throughout my time on both the MFRW and NFRW Boards, I've taken on a variety of responsibilities—fundraising, growing membership, speaking to clubs, and being a consistent resource to those who've reached out. I would be honored to continue serving the MFRW and contributing to its future success.

Political Leadership

- MFRW
 - Assistant Treasurer -- Nov 2024 -- present
 - Fundraising Chair -- Jan 2024 -- present
 - 4th Vice President (2022-2023)
- Maryland Republican Party -- Chair, Municipal Committee (Jan 2025 -- present)
- National Federation of Republican Women -- Chair, Youth Outreach (2022-2023)

- Maryland Republican Women Empowered -- Interim President (Dec 2021 - May 2022), 2nd Vice President (2021-2022)
- Maryland YRs -- Chairman (2019-2021), Vice Chairman (2017-2019), Secretary (2017)
- MD Teenage Republicans / Montgomery County -- Advisor (2016-2019)

Professional Experience

- Cato Institute, Manager of Government Affairs (Nov 2023 -- present)
- MD Department of Planning -- Deputy Legislative Officer (2020-2023), Executive Associate / Office of the Deputy Secretary (2019-2020)
- Office of the Governor, Executive Services, Special Assistant (2017-2019)

Campaign Experience

- Kelly Schulz for Governor (Jul 2021 - Jul 2022)
- Mary Beth Carozza for State Senate (May 2018 - Nov 2018)
- Amie Hoeber for Congress (Nov 2015 - Nov 2016)
- Scott Rolle for Circuit Court Judge (2014)

Education

- Bachelor of Arts, International Studies & Political Science (Minor in History)
- Master of Arts, Political Science
- The Campaign School at Yale (Jun 2024)

LINDA FLINT -- nominee for 2nd VICE PRESIDENT

Home club: Harford County Republican Women

Northern Region

My experience, both political and non-political, and leadership roles at both Harford County Republican Women and the MFRW demonstrate my enthusiastic support of Republican values.

I have worked with many MFRW clubs and other political groups, speaking about growing membership, using social media, volunteering, the importance of bylaws, event planning, fundraising, and encouraging women to run for office.

I am a committed individual with a strong belief in personal accountability and follow-through. My faith, values, beliefs and principles guide me to always do the right thing. I look forward to working together with the MFRW leadership team and the clubs.

Political Service

- Maryland Federation of Republican Women (MFRW)
 - Membership Chair – Jan 2025 - present
 - 2nd Vice President (2022 – 2023)
 - Bylaws Chair (2018 – Sept 2022)
 - Northern Region Chair (2018 – 2021)
- Harford County Republican Women
 - Current President (Jan 2025- present)
 - Treasurer, Membership Chair, Social Media (2023 – 2024)
 - Past President (2016 - 2020)

- Vice President (2020)
- Community Chair and Co-Chair (2012 - 2016)
- Other political organizations and activities
 - Managed Harford County Trump Election HQ in 2016, 2022 and 2024
 - Chartered the Republican Women of Cecil County (2018)
 - Associate member of several MFRW clubs
 - Past Advisor to the Harford County Teenage Republicans (TARs)
 - Harford County Young Republicans -- Associate Member (present) and advisor, helped charter original YRs
 - Republican Alliance (formerly Republican Club of Harford County) -- Board member -- Lifetime member
 - MDGOP volunteer and supporter
 - Completed several candidate training/management classes, digital strategy class, GOTV and 12-week Campaign Academy through Leadership Institute.

Community Service

- Community Advisory Board for Harford County (2025-present)
- Harford County Commission for Women

ANNE KOUTSOUTIS -- nominee for 3rd VICE PRESIDENT

Home club: Chevy Chase Women's Republican Club

Montgomery Region

My professional and volunteer experience has provided me with skills and knowledge that will benefit the MFRW. I have a proven record in strategic planning, and developing and implementing successful initiatives, while fostering collaboration and team leadership.

Political Experience

- Montgomery County
 - Montgomery County Republican Central Committee -- 1st Vice Chairman (2021 - 2022)
 - Montgomery County Federation of Republican Women
 - President (2024 - 2025)
 - Past President (2016 - 2017)
 - President, Chevy Chase Women's Republican Club (2021 - 2022)
 - President, Olney Women's Republican Club (2016 - 2017)
 - Editor, Mid-Montgomery Women's Republican Club newsletter (2015)
- Maryland Federation of Republican Women (MFRW)
 - Regional Chair -- Montgomery County (2024 - 2025)
 - 3rd Vice President (2022 - 2023)
 - Regional Chair -- Montgomery County (2016 - 2017)
 - Standing Committee (Campaign) Chair (2016 - 2017)
 - The White House -- volunteer, Office of Presidential Correspondence (2017 - 2020)

- National Federation of Republican Women (NFRW) -- National Regent Coordinator, responsible for coordinating and planning events (including a White House fundraiser honoring First Lady Laura Bush and coordinating a Sky Box fundraiser at the 2008 National Republican Convention)

During my career, I managed financial functions in non-profit, academic, medical, defense, and financial sectors, supervising up to 30 staff members with responsibilities in financial reporting, planning, and information systems.

- Georgetown University -- Accounting Finance Manager
- Johns Hopkins University Applied Physics Laboratory -- Disbursements Director
- Consultant for United Airlines, project team leader during implementation of United's integrated accounting software system in Chicago, Illinois.

Education

Master of Science degree in Applied Behavioral Science /Organizational Development -- Johns Hopkins University

Bachelor of Science Degree in Accounting -- American University

JANA BARBERIO -- nominee for 4th VICE PRESIDENT

Home club: Republican Women Leaders of Calvert

Southern Region

Thank you for considering me as the MFRW 4th Vice President. I have learned a lot about the Maryland Federation of Republican Women while serving as the Southern Region Chair. I am willing and happy to serve.

Political Experience

- MFRW Southern Regional Chair (2023 - 2025)
- Republican Women Leaders of Calvert
 - President (2023 - 2025)
 - Vice President (2022 - 2023)
- Calvert County Republican Central Committee
 - Republican Woman of the Year (2023)
 - Education Committee (since 2022)
 - Headquarters -- Office Manager and Volunteer Coordinator
 - Staffed full-time in 2024 and on Tuesdays in 2025
- Testimony (written and presented -- edited others' testimony)
 - Calvert County Board of Education meetings
 - Calvert County Commissioner meetings
 - Other County government meetings
 - Maryland General Assembly with other MFRW Members (Boys in Girls' Sports)

Work Experience

- Tour guide for Windsail Cruises, Chesapeake Beach (2020 - present)
- Writer/editor -- magazines, newspapers, newsletters, press releases, etc.
- Fundraising for non-profit special events
- Computer technology -- marketed technical contractors to client companies, etc.

- Paralegal -- utilized case management software, cite checked pleadings and motions, litigation support for EPA contracts
- Cable television production
- Phone counselor -- crisis hotline and information hotline

REBECCA TITTERMARY -- nominee for **CORRESPONDING SECRETARY**

Home club: Wicomico Conservative Republican Women

Eastern Shore Region

Rebecca Tittermary is a trusted and engaged conservative leader with extensive experience in campaign finance, Republican women's leadership, and grassroots organizing. Known for her strong organizational skills and clear communication, she plays a key role in supporting Republican candidates and strengthening conservative infrastructure at the local and state levels.

Rebecca currently serves as Corresponding Secretary for the Maryland Federation of Republican Women. In this role, she has contributed as needed to statewide communications and internal coordination and looks forward to the opportunity to take on a broader leadership role in the coming term.

At the local level, Rebecca is Treasurer of the Wicomico County Republican Central Committee, where she manages all financial transactions, campaign finance reporting, and regulatory compliance. She also serves as Vice President of the Republican Club of Wicomico County, supporting local programming and strategic outreach efforts to grow Republican engagement.

Rebecca is a reliable and experienced campaign treasurer, providing critical financial oversight for several local campaigns and conservative organizations, including:

- *Friends of Barry Beauchamp* (County Council)
- *Citizens for Susan Beauchamp* (School Board)
- *Citizens for James Winn* (County Council)
- *Conservatives for Maryland PAC*
- *Delmarva Conservatives* (2021–2024)

In each of these roles, she ensures accurate reporting, responsible spending, and full compliance with Maryland campaign finance law.

Rebecca also serves as Vice President of Wicomico Conservative Republican Women, where she leads outreach efforts and supports the advancement of Republican women in leadership and public service.

Dedicated to Republican values, Rebecca continues to work toward building a more effective and connected party through service, transparency, and principled leadership.

JANA HOBBS -- nominee for RECORDING SECRETARY

Home club: Wicomico Conservative Republican Women

Eastern Shore Region

During the election of 2020, I watched in horror as the election was a fraud and stressed over what was becoming of our great nation. I was approached to join a group of similarly minded people and the Delmarva Conservative Movement was formed. Our goal was to make a difference in our elections. During the 2022 election, we had 9 candidates out of 11 win our elections.

I joined the Wicomico Conservative Republican Women in 2021 and looked for ways to help further Republican ideals in our community. I currently serve as president of this club and will be running for a second term.

I was elected to serve as the Third Vice President of the Maryland Federation of Republican Women in 2023 and am near the end of that term.

I would love to serve in the role of Recording Secretary for the MFRW as I have good attention to details and enjoy the recording of minutes. While I am a new addition to the MFRW (and WCRW) groups, I hope to continue bringing a fresh perspective and address the needs of all our members.

Political Service

- Maryland Federation of Republican Women (MFRW)
 - Third Vice President - 2023-present
- Wicomico Conservative Republican Women (WCRW)
 - President - December 2023-present
 - Secretary - 2022-2023
 - Fundraising Chair - 2022-2024
 - Historian - 2021-present
- Worcester County Republican Central Committee
 - Secretary - 2023-2025
 - Associate Member - 2022-2023 (appointed in 2024-2025)
- Other political organizations and activities
 - Delmarva Conservative Movement - 2021-present
Secretary from 2021-2024
 - Republican trainings for election 2022 - Aug/Oct/Nov
Candidate training and Electioneering and Poll Watcher training
 - Electioneering elections - 2022, 2024

Education

- Bachelor of Music Education (Longwood University)
- Masters in Education (Salisbury University)

Profession

- Full time high school Music Appreciation/Musical Theatre teacher -- 2017-present, 1999-2002
- Full time middle school band director - 2002-2017

SUSAN BRAINERD -- nominee for TREASURER

Home club: Rural Women's Republican Club

Montgomery Region

I'm looking forward to the opportunity to fully utilize my organizational, communications, financial and technical skills to further the goals of the Republican Party.

Critical to the position of MFRW Treasurer is proficiency with QuickBooks, the small business equivalent of Quicken, intended primarily for personal finance management. Both financial software products were developed by Intuit.

For decades, I have used Quicken for check writing, budgeting, and even tax preparation. I reworked Quicken program cells to help clubs automate financial reporting and organize membership data, for a software cost of \$100/year. During 2023 and 2024, I created a prototype system utilizing Quicken. For those years, there were 2 systems in operation for the Montgomery County club -- the Treasurer's existing system using Excel and my Quicken prototype system, into which I input the same data, and which automatically produced financial reports with no additional inputting.

As a Senior U.S. government employee in the field of Intelligence, I purposely stayed away from any political affiliations & activities during my "working" years. Work positions held during those years: Operations Officer, Contracting Officer, Contracting Officer's Technical Representative (COTR), Program Manager, Manager of Mission (Technical Activities) & Plans (Budget, Finance) at the Office level, then Senior Manager.

Bookkeeper, Shawsheen Chemical Co. and Printworks Ltd (family business) -- accounts payable, accounts receivable, trial balances, worked with the tax attorney.

Professional communications: Radio stations in Maine & Connecticut.

Once able to participate in political activities, I have worked with campaigns (envelope stuffing, securing petition signatures, etc) and attended club events and fundraisers.

Skills -- data analysis, project management, communications, organization, problem solving, and advanced Excel.

Education

- Master of Science - Telecom Management (2001) -- U.M.U.C.
 - 14 MBA courses -- (1983-1986) -- Northeastern University
 - Bachelor of Arts - Government major / Pre-Law (1978) -- Bowdoin College
-

ANNE WHITE -- nominee for ASSISTANT TREASURER

Home club: Republican Women of Anne Arundel County

Central Region

The position of Assistant Treasurer works very closely with the Treasurer to register members and maintain the membership records of the organization. This position would be a natural progression after 4 years as Treasurer. It's a good "fit" for me and will allow me to continue to serve the Federation.

Experience

- Maryland Federation of Republican Women
 - Treasurer (2022-2025)
 - Recording Secretary (2018-2021)
- Republican Women of Anne Arundel County
 - Current Treasurer
- Anne Arundel County Central Committee
 - Secretary -- currently and 2015-2018
 - Communications Sub-Committee - website and database maintenance
 - Events Sub-Committee - planning committee
- Proficient in the use of Excel spreadsheet software and the NFRW website

Political Involvement

- Grassroots volunteer for several Anne Arundel County and statewide candidates, including Super Saturdays, Voter Registration, Election Judge and Ballot Canvasser
- Election Judge every cycle since 2016
- Ballot Canvasser 2022 Primary and General Elections and 2024 Primary Election
- Alternate Delegate to 2020 and 2024 RNC Conventions

Education

- Syracuse University -- Bachelor's degree
- American Institute of Banking (work related curriculum)
- Anne Arundel Community College -- web design certificate

Work Experience

- Union Trust Company of Maryland
- Self-employed professional skating coach
- Small business owner -- Bay Monograms

BANK BALANCES at 17 October 2025

Legacy Fund -- Checking		\$ 568.21
Legacy Fund		\$ 215,248.38
MORGAN STANLEY	\$ 215,816.59	
Zelle		\$ 4,065.32
Savings		\$ 11,309.56
Checking		\$ 14,126.66
WELLS FARGO	\$ 29,501.54	
	\$ 245,318.13	
	17-Oct-25	

BAY CLUB 2025 -- \$4,510 -- 41 contributions = 26 individuals + 15 clubs

MEMBERSHIP

- 1,306 members at 17 October 2025 -- 26 clubs

30	Allegany Co. RW	41	Chesapeake RW	116	Potomac WRC
16	RW of Anne Arundel Co.	120	Chevy Chase WRC	56	Rural WRC
120	RW of Baltimore Co.	27	RW of Frederick County	43	RW of St. Mary's
11	RW of Calvert County	105	Garrett Co. RWC	86	Severna Park RWC
50	RW Leaders of Calvert	108	Harford Co. RW	11	RW of Taneytown
17	Caroline County RWC	12	Hopkins WRC	76	Upper Montgomery RWC
13	RW of Carroll County	16	Howard Co. RW	24	Wicomico Conservative RW
24	RW of Cecil Co.	11	MD RW Empowered	150	RW of Worcester Co.
10	RW of Charles County	13	Patuxent RW		

- New club** in 2026 -- Washington County Republican Women's Club -- 20 regular members + 11 associate members joined at their first meeting.
For several years, Luanne Ruddell has been encouraging Ginger Bigelow (the new club's president) to organize a Washington County club. Luanne gets all the credit!
- 8 clubs met NFRW's 70K goal -- Allegany, Leaders of Calvert, Frederick, Garrett, Harford, Rural, Upper Montgomery, Wicomico Conservative
- Leadership void -- Howard County Republican Women -- 2 key club leaders have moved from the area -- no one stepped forward to fill the leadership void. Club assets have been surrendered to MFRW pursuant to Bylaws, Article III, Section 5(C) and (D) and will be returned to the club when re-activated. If you become aware of individuals interested in reactivating the club, refer them to MFRW President Sharon Carrick (sha54ron@verizon.net) and Central Region Chair Brenda Yarema (brendayarema@verizon.net).

Awards presented at last month's NFRW 43rd Biennial Convention

State recognition

- Betty Heitman Award for State Excellence
- Literacy & Education Award
- School Board Service Award -- *most clubs with members serving on local school boards*

Club Award -- 70K clubs in State

- Greatest % increase in State for 2024 -- RW Leaders of Calvert
- Greatest # increase in State for 2024 -- RW Leaders of Calvert

Club Achievement Awards

- Diamond level -- Chevy Chase, Garrett, Harford, Patuxent, Potomac, Leaders of Calvert, St Mary's, Severna Park, Upper Montgomery, Worcester
- Gold level -- Wicomico
- Silver level -- Hopkins, Rural
- Bronze level -- Baltimore, Frederick

Individual recognition

- Ella Ennis -- American Patriot Award
In celebration of our nation's 250th birthday, state federations selected the member who best demonstrates excellence in encouraging and increasing pride in and support of Americanism.
- Jana Barberio -- Political & Campaign awards
 - State winner -- Top Volunteer Calls
 - State winner -- Top Volunteer Hours

Book Swap -- remaining books will be donated to *BIG / Books for International Goodwill*, 451 Defense Hwy, Annapolis -- <https://big-books.org> .

Dates to Remember

Mark your calendar now -- check the MFRW website for updates.

2025	
1-Dec	Deadline -- <i>Trumpeter</i> submissions
Dec 5-6	MDGOP Convention -- Sheraton Baltimore North, Towson
2026	
10-Jan	Leadership Conference
14-Jan	Maryland General Assembly convenes
15-Jan	Distribution of MFRW Legislative Priorities to all legislators
3-Mar	Red Scarf Day in Annapolis
2-May	Spring Board of Directors meeting (tentative)

Gubernatorial Election Calendar

24-Jan	Candidate filing deadline
9-Jun	Closing -- voter registration / change of party affiliation
18-Jun	Early Voting through June 25th
30-Jun	PRIMARY ELECTION
13-Jul	Voter registration reopens -- closes on October 13th
22-Oct	Early Voting through October 29th
3-Nov	GENERAL ELECTION

Keep Nine Amendment

Clubs are encouraged to pass a resolution duplicating MFRW's support for passage of the Keep Nine Amendment -- *The Supreme Court of the United States shall be composed of nine justices*. The text of the MFRW Resolution passed at Fall Convention 2024 can be found on the MFRW website → About Us → Resources → Resolutions.

Leadership Institute -- Candidate Development School

November 28th through December 1st -- in-person -- Arlington VA

<https://www.litraining.org/event/DEC25CDS/candidate-development-school>

Literacy

Chair Liz Mumford (mumford2009@gmail.com) would appreciate clubs sharing the title of books they have donated to schools and other M.E.L.P. activities and community efforts they have organized or participated in.

Maryland Republican Campaign Institute -- free training in essential campaign skills

In-Person @ 204 Pasadena Road, Severna Park or via Zoom

Sign-up at tinyurl.com/MRCIFALL2025.

- Finance Training -- Monday, November 10th @ 6:30 p.m.
- Communications Training -- Tuesday, November 18th @ 6:30 p.m.

MDGOP Day of Action -- City of Frederick

Wednesday, October 29th -- 3 p.m. -- 906 N East Street

Gather in the parking lot of Oscar's Ale House for door knocking in support of candidates in the 2025 Frederick municipal election. Sign-up at tinyurl.com/Frederick2025.

MDGOP Super Saturday

Saturday, November 1st -- 10 a.m. -- 607 Taylor Avenue, Annapolis

Door knocking and other voter contacts in support of Republican candidates for mayor and Annapolis City Council. Sign-up at tinyurl.com/AnnapolisSuperSaturday.

NFRW Leadership 2026-2027 -- At last month's 43rd Biennial Convention in Orlando, the following individuals were elected to serve for the 2026-2027 term of office:

President:	Martha Jenkins (NC)	Member-at-large:	Chelle Davis (VA)
1st Vice President:	Karen Newton (TX)	Member-at-large:	Christine Peters (NH)
2nd Vice President:	Lorie Legere (OK)	Member-at-large:	Laurel Stiffler (KS)
3rd Vice President:	Keri Abernathy (MS)	Secretary:	Cindy Casaus (AZ)
4th Vice President:	Judy Barlow (AL)	Treasurer:	Heidi Parker Martin (LA)

NFRW Endorsement Policy

Members are reminded that no one may endorse in the name of the NFRW, the MFRW, the local club, or in their official capacity in any of those organizations. In the case of contested Republican races, information may be shared on all candidates so long as it is done fairly and evenly distributed.

Raffle -- Diana Waterman's Ann Hand pin -- proceeds benefit the Diana Waterman Scholarship -- limited edition, exclusive design for the Republican Women's Federal Forum -- sold for \$165. Drawing will be held near the end of Saturday's business meeting. Tickets are 1 for \$10 - 3 for \$25 - 7 for \$50.



Republican Toolbox has all the information you need if contemplating a run for elective office in 2026 -- sample palm cards, direct mail templates, "How to" guides, and more. It is designed to help you strategize, organize, and energize your campaign from Day 1. Sign up at RepublicanToolbox.com. Contact Dwight Patel at (301) 385-3144 or dwright@dwightworld.com with questions.

Thank You! President Trump postcards

Too often, our leaders hear only from those who are dissatisfied. Carol Frazier (RW of Worcester County) suggests that members mail President Trump brief "Thank You" messages, especially at times when his bold leadership is misrepresented by the Dems and in the legacy press. USPS has pre-stamped postcards available -- a web search brings back many patriotic postcards too. Postage is just \$0.61 -- postcards do not need to be opened -- and a brief, handwritten message is more likely to be read.



Apples to Oranges

Welcome to Orange Ballot PAC! We're a grassroots, conservative political action committee focused on putting students first and restoring parental rights in Maryland's public education system, starting in Frederick County Public Schools (FCPS). Let's review the facts!

	Apple Ballot Teacher Union-Backed Candidates with Special Interests & Political Agendas	Orange Ballot Candidates who Prioritize Students, Responsible Spending & the Voices of Parents
ACADEMICS	Deny FCPS's 68% failure rate & focus on Diversity, Equity, and Inclusion (DEI), Social & Emotional Learning (SEL), and other political agendas that do not improve academic success.	Implement well-researched academic curriculum and programs that increase knowledge, critical thinking, and test scores.
BUDGET	Blamed poor performance on a lack of funding — even though FCPS spent over \$19,000 per student, has seen decades of budget increases, caused our property taxes to rise, and spent nearly \$1 billion on schools last year.	Recognize that FCPS has a spending problem. Taxpayer dollars are wasted on bureaucracy instead of improving student achievement.
SCHOOL CHOICE	Oppose school choice, prioritize union goals, and the Blueprint for Maryland's Future, which removes local control and parents' rights.	Support school choice, including charter schools, educational savings accounts, and other options that put students first.
PARENTAL RIGHTS	Do not protect private spaces or sports. Support secret gender transitions at school without parental permission and defend sexually explicit books in libraries.	Protect girls' and boys' private spaces and sports. Believe parents have a fundamental right to direct the upbringing and education of their children.
CAMPAIGN FUNDS	Funded by the Maryland State Education Association — loyal to political agendas & not the students.	Funded by individual donations — not beholden to unions or special interest groups. JOIN US!

Give Now!



Protect Girls' Sports!



Apple Ballot =
Teacher Union Candidates

www.mdorangeballot.com

Donate Today!

www.mdorangeballot.com/donate

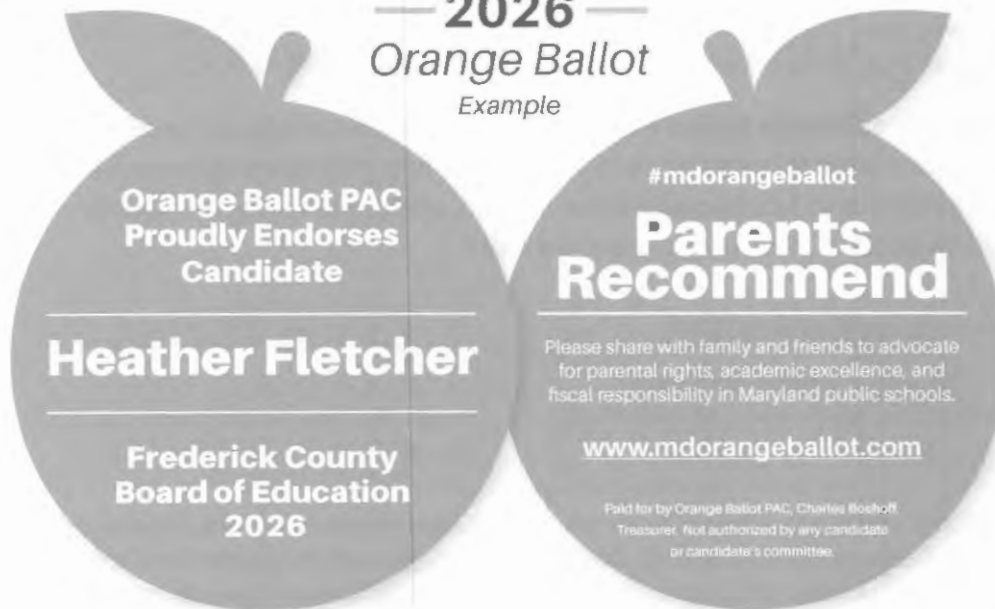
Phone: 952-261-4145

Email: info@mdorangeballot.com



mdorangeballot

— 2026 —
Orange Ballot
Example



Front of Orange Ballot

Back of Orange Ballot



The Orange Ballot proudly endorses Heather Fletcher for Frederick County Board of Education and urges all voters to support conservative candidates who:

- **Improve Student Success**
- **Restore Proven Curriculum**
- **Expand Career & Technology Programs**
- **Increase Teacher Pay with Budget Efficiency**
- **Protect Parental Rights and Fairness in Girls' Sports**

Give Now!



Protect Parental Rights!

Protect Frederick County Kids— **Vote Orange Ballot Candidates**

Orange Ballot PAC is thrilled to announce our first endorsed candidate: **Heather Fletcher for Frederick County Board of Education!** Heather is a wife, mother of three, former Air Traffic Controller of Air Force One, and a teacher's assistant at her kids' school. She is ready to bring strong leadership, promote academic excellence, protect parental rights, and ensure fiscal responsibility to help Frederick County Public Schools become the very best.

www.fletcherforboe.com

Donate Today! www.fletcherforboe.com/donate

Phone: 301-204-0685 | **Email:** fletcherforboe@yahoo.com

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**PRIMARY
ELECTION DATE
JUNE 23, 2026**

**EARLY VOTING
JUNE 11-18, 2026**

Powered by Parents. Focused on Kids.

Tired of union politics in your schools? Reject the Apple Ballot and vote with the Orange Ballot—where parents lead! Look for the Orange Ballot at every polling station in Frederick County! Through voter education, community outreach, and candidate endorsements, Orange Ballot PAC is working to elect strong conservative candidates—like **Heather Fletcher**—throughout Maryland public schools!

Guns, Grassroots & Freedom

Legislative Update from Cathy Wright, NRA Board of Directors

I recently participated in a pre-planning discussion about the upcoming 2026 Maryland General Assembly session. The following is a brief overview of potential legislation:

In the 2025 session, the legislature tried to pass the **Comprehensive Community Safety Funding Act** which would have imposed an additional tax – an 11% excise tax – on the sale of firearms. This bill did not pass, however Marylanders to Prevent Gun Violence announced that this bill will be coming back, and they will continue to *"fight to hold the gun industry accountable through a fair tax bill that would help cover the societal costs their products inflict."*

Also in 2025, there were two bills regarding **Hunting – Nonlead Ammunition**, which would have required a phase-out of lead ammunition for hunting game. These bills also did not pass, but word on the street is that the anti-hunting group will be back to try again.

Another bill that did not pass, **Criminal Law - Firearm Crimes - Convertible Pistols**, will return in some form to ban Glock pistols and potentially all semi-automatic pistols because they could be converted to fully automatic by use of switch/auto-sear devices. I'm sure the gun controllers already know that these so-called "Glock switches" are already banned under both Federal and State law, but they seem determined to ban all semi-automatic pistols.

The **Handgun Roster Board**, created in 1988, is an administrative body within the Maryland Department of State Police tasked with compiling a roster of "authorized" handguns that can be manufactured for sale or distribution and sold within the state. The 11-member Board includes a representative of the Association of Chiefs of Police, the Maryland State's Attorneys' Association, the firearms industry (handgun dealer, gunsmith, or manufacturer), the National Rifle Association or its affiliate state association, and a "gun violence" prevention advocacy organization, as well as engineers and other members of the public. Ten members, appointed by the governor with the consent of the Senate, serve a four-year term.

Marylanders to Prevent Gun Violence plan to spearhead legislation to make changes to the Roster Board, because they believe there are "problems" with the Handgun Roster Board," including: Inadequate Safety Measures; Political and Industry Manipulation; and An Assault Rifle Loophole. Their proposed "legislative updates" are just another creative way to stifle Second Amendment rights and restrict gun ownership for law-abiding citizens. Stay tuned.

Good news & Bad news: A district court entered a preliminary injunction, finding that California's roster board *likely* violates the Second Amendment. But the Ninth Circuit stayed that order (meaning it won't have any effect until the Ninth Circuit says otherwise) and is now hearing the case. If the Ninth Circuit also holds the roster unconstitutional, that should help us oppose the bill and potentially challenge it in court, since it'd be persuasive (but not binding) evidence that it's unconstitutional. For now, it may be helpful to point to the district court's ruling, even though it's not final and may be reversed by the Ninth Circuit. Unfortunately, the First Circuit just upheld Massachusetts's roster last month, and that will provide the anti-rights side with persuasive evidence that it *is* constitutional.

Guns, Grassroots & Freedom

Legislative Update from Cathy Wright, NRA Board of Directors

U.S. Senators Bill Cassidy, M.D. (R-LA) and Jim Risch (R-ID) introduced **H.R. 4676 Modern Firearm Safety Act** which would prohibit states from enforcing handgun rosters and was referred to the House Judiciary Committee in July. The bill has support from the Congressional Sportsmen's Foundation, National Shooting Sports Foundation, and National Rifle Association.

Successful Advocacy - Lobbying 101

YOU, the individual advocate, are the most critical factor in the eventual success of any effort. Please take the time to develop a relationship with your legislator(s), regardless of what side of the aisle they align with. Having a relationship with a legislator that precedes the "ask" makes it much easier, but remember, change is incremental. Schedule a meeting with your legislator(s) preferably before the legislative session begins and always follow up the meeting with a personal letter/email thanking them for their time and reiterating the issues you discussed.

During the legislative session, stay in touch with your legislator(s) regarding legislation you support/oppose. In fact, contact each member of the committee where a bill is being debated, regardless of whether he/she is your representative. The legislators need to know that NUMBERS matter. You may be part of the majority regardless of what the opposition says! Be an active citizen, not a silent voice.

The Maryland General Assembly 2026 legislative session will meet in Annapolis from
January 14 until April 14, 2026

Don't know your legislators? To find out, link to:
<https://mgaleg.maryland.gov/mgawebsite/members/district>

NRA-Institute for Legislative Action (ILA)

Established in 1975, the ILA is the "lobbying" arm of the NRA. ILA is responsible for preserving the right of all law-abiding individuals in the legislative, political, and legal arenas, to purchase, possess and use firearms for legitimate purposes as guaranteed by the Second Amendment.

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Cathy Wright 919.360.9484 cathywrightnra@gmail.com

BYLAWS

Maryland Federation of Republican Women, Inc.

Founded June 10, 1921
Incorporated September 10, 1999

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ARTICLE I – NAME

The name of this Corporation shall be the Maryland Federation of Republican Women, Inc. (MFRW).

ARTICLE II – PURPOSES

The purposes of the Corporation shall be to:

- A. Increase the effectiveness of women in the cause of good government;
- B. Disseminate information to all local clubs;
- C. Inform the public through political education and activity;
- D. Foster loyalty to the Republican Party at all levels of government;
- E. Promote the principles of the Republican Party;
- F. Work for Republican candidates in all elections, including non-partisan elections;
- G. Support the objectives and policies of the Republican National Committee; and
- H. Perform any lawful activity not inconsistent with the foregoing.

ARTICLE III – MEMBERSHIP

Section 1 -- Member in Good Standing:

- A. An individual member in good standing is one whose current dues are paid in an MFRW local club and who supports Article II of these Bylaws and all MFRW policies.
- B. A club in good standing is one whose current dues and service charge have been paid to the MFRW and to the National Federation of Republican Women (NFRW).

Section 2 – Eligibility

- A. Full Membership in the MFRW shall be extended to individual registered Republican women who join a local MFRW club.

- B. Republican women who have a full membership in a MFRW local club are eligible for Associate Membership in other local clubs upon payment of the required annual club dues. Dues for Associate Members do not include charges for MFRW or NFRW membership as those charges have already been paid with the dues to their primary club. Associate Members cannot hold office, vote or be counted for the purpose of determining the number of delegates to National or State Federation Meetings or Conventions.
- C. Republican men are eligible for Associate Membership upon payment of the required annual dues to the local club. They cannot hold office, have a voice or vote or be counted for the purpose of determining the number of delegates to national or state federation meetings or conventions.

Section 3 -- Requirements for local clubs

- A. MFRW and each of its local clubs, including Virtual/E-Clubs which meet through utilizing technology, may be admitted to and continued in NFRW membership if their bylaws are not in conflict with the NFRW or MFRW Bylaws and the purposes of those organizations.
- B. Neither MFRW nor any of its local clubs, including Virtual/E-Clubs which meet through utilizing technology, nor an individual member that advocates a split party ticket or supports a candidate running on an opposition ticket, shall be admitted to or continued in membership.
- C. Dues and service charges must be paid in accordance with MFRW and NFRW deadlines.
- D. Only members with full membership in a local club, including a Virtual/E-Club which meets through utilizing technology, and who are in good standing, are eligible to be delegates or alternates to a MFRW or NFRW Meeting or Convention and shall be counted from only one local club for the purpose of representation.
- E. The word “Republican” shall be included in the title of all local clubs, including Virtual/E-Clubs which meet through utilizing technology. Local clubs, including Virtual/E-Clubs which meet through utilizing technology, shall not use the word “Federation” in their titles, but may use the word “Federated.”
- F. A voting member shall have but one (1) vote, even though she may be entitled to vote in either of several capacities. She may not give her right to vote in one capacity to another member in order to circumvent the “one person, one vote” rule.
- G. Election of officers in all local clubs, including Virtual/E-Clubs which meet through utilizing technology, must occur so that the new officers take office at the beginning of the fiscal year, January 1.

Section 4 -- Local Club Application Requirements

- A. There shall be no limit to the number of local clubs that may be organized within an area. Local clubs shall consist of ten or more Republican women who form a permanent organization, adopt bylaws in compliance with the MFRW and NFRW bylaws, pay MFRW and NFRW dues and service charges and hold at least five (5) meetings within a twelve (12) month period if unusual circumstances prohibit more frequent meetings.

- B. An application for membership in MFRW and NFRW, together with a copy of the club's bylaws, the names and addresses of its members, along with the first year's annual dues and service charges, shall be sent to the Chairman of the MFRW Region who shall present the application to the MFRW Executive Committee for action. Upon approval by a majority vote of the Executive Committee, the MFRW Treasurer/Assistant Treasurer will forward the appropriate dues and fees to NFRW.
- C. A local club shall be in good standing of the NFRW and MFRW for at least six (6) months prior to be eligible for representation at convention. The six (6) month period begins on the date the MFRW President notifies the NFRW President in writing, by mail, fax or email, that the local club's bylaws have been approved at the state level and the local club's dues and service charge have been received by the NFRW office.

Section 5 -- Removal and Reinstatement of a Local Club to MFRW Membership:

- A. A two-thirds vote of the MFRW Executive Committee is required for removal of any federated local club from membership, after the local club has received notification of the reason(s) in writing, and efforts have been exhausted to repair the infringement.
- B. A local club may be removed from membership for any of the following reasons after the club has received notification of the reason(s) in writing and efforts have been exhausted to repair the infringement:
 - 1. Bylaws which are in material conflict with the MFRW or NFRW Bylaws
 - 2. Non-payment of dues for the total membership and the current service charge
 - 3. Failure to support the Republican Party ticket, advocating a split ticket, supporting a candidate on an opposition ticket or actions which are in conflict with MFRW and/or NFRW Bylaws
 - 4. Failure to comply with MFRW and/or NFRW membership rules
 - 5. Affiliation with a political organization which is not officially recognized as working in concert with the MFRW, NFRW and the Republican National Committee.
 - 6. Failure of a club as an entity to remain neutral during a Primary election, including social media posts and comments, press, and any statements made under the title of the club.
 - 7. Any act or omission intended to cause or have the effect of causing damage to the MFRW or its reputation.
- C. Upon dissolution or removal of any local club, for any reason, all of its assets, records, charter and all other material objects belonging to the club shall be sent to MFRW. None of the assets shall be distributed to any individual officer or member of the club.
- D. All funds of the club will be deposited in an escrow account by MFRW. If at the end of three (3) years the club has not been reinstated, the funds will become part of MFRW's general fund and all other records will be given to the MFRW historian who will determine their disposition.
- E. The right to the use of the name of a dissolved club will revert to MFRW.
- F. A local club may be reinstated by filing an application with payment of dues for at least ten (10) members, the NFRW service charge and upon approval of two-thirds (2/3) vote of the MFRW Executive Committee.

ARTICLE IV – MFRW OFFICERS AND THEIR DUTIES

Section 1 – Officers

Elected officers of the MFRW shall be President, First Vice President, Second Vice President, Third Vice President, Fourth Vice President, Corresponding Secretary, Recording Secretary, Treasurer, and Assistant Treasurer.

Section 2 – Eligibility

- A. Elected and appointed MFRW Officers, Regional Chairmen and Vice Chairmen, and members of Standing and Special committees shall be local federated club members in good standing.
- B. Only one MFRW Vice President shall serve from any Region during the same term of office.
- C. A candidate shall run for only one office in an election.
- D. No elected Officer shall serve for more than two (2) consecutive terms in the same office.

Section 3 -- Term

The MFRW Officers shall be elected at the MFRW Convention in the odd numbered years. The term will be for two (2) years beginning January 1 following their election through December 31 of the second year, regardless of the date of installation. They serve until their successors are elected.

Section 4 – Duties of the MFRW President

- A. The President shall be the chief executive officer of the Corporation; shall be charged with the general and active management and direction of the activities of the Corporation; and shall see that all orders and resolutions of the Board of Directors are effectuated.
- B. The President of MFRW shall serve as Chairman of the Board of Directors and shall preside at meetings, including meetings of the Board of Directors; shall appoint a Sergeant-at-Arms, a Parliamentarian, a General Counsel, an Historian, and members of all committees, except as herein otherwise provided; shall chair the Executive Committee; shall have general supervision and direction of all other Officers and shall see that their duties are properly performed; may sign MFRW checks; and shall perform such other duties as the Board of Directors may direct.
- C. The President shall submit an annual report to the Board of Directors.
- D. The President shall represent MFRW on the NFRW Board of Directors by attending meetings, making necessary reports and participating in NFRW activities. She shall also lead the MFRW delegation at the NFRW Conventions.
- E. The President shall represent MFRW on the Executive Committee of the Maryland Republican Party. She shall attend meetings, make reports of MFRW activities, and act as a liaison between MFRW and the Maryland Republican Party.

- F. The President shall be an ex officio member of all committees with the exception of the Nominating Committee; shall have the general powers and duties of a chief executive officer of a corporation; shall have the power to sign contracts as authorized by the Board of Directors; and perform such duties as properly required of her by the Board of Directors.

Section 5 – Duties of the MFRW Vice Presidents

The Vice Presidents, in their order, shall perform the duties of the President in her absence or inability to perform her duties; and they shall perform such other duties as may be assigned to them by the MFRW President. The First Vice President shall be a member of the Finance Committee.

Section 6 -- Duties of the MFRW Recording Secretary

The Recording Secretary shall:

- A. Record and report quorums for all MFRW Executive Committee meetings, Board of Directors meetings, and conventions.
- B. Record the minutes of all meetings of the MFRW Executive Committee, the Board of Directors, and conventions.
- C. Prepare and maintain a permanent record book of all Minutes, and other documents.
- D. Perform such other duties as may be assigned by the MFRW President.

Section 7 – Duties of the MFRW Corresponding Secretary

The Corresponding Secretary shall:

- A. Send notices for all meetings.
- B. Conduct correspondence as may be requested by the President or Board of Directors.
- C. Compile a Directory annually for distribution to all members of the Board of Directors.
- D. Notify new clubs of their admission to membership.
- E. Work with Recording Secretary to certify all voting members and proxies at Board of Director and convention meetings.
- F. Perform such other duties as may be assigned by the MFRW President.

Section 8 – Duties of the MFRW Treasurer

The Treasurer shall:

- A. Have custody of the corporate funds; keep or cause to be kept full and accurate accounts of receipts and disbursements in books belonging to the Corporation; deposit all MFRW funds upon receipt from Assistant Treasurer, and other chairman who receive income for events (e.g. Bay Club, Legacy Fund) and deposit them in the name of Maryland Federation of Republican Women in a bank(s) account(s) as may be designated by the Executive Committee.
- B. Disburse funds of the Corporation according to the budget approved by the MFRW Board of Directors, taking proper vouchers for such disbursements.
- C. Keep accurate records, receipts and vouchers of all income and disbursements. These records will be open to inspection by the Board of Directors.

- D. Prepare treasurer's reports of all transactions for the Executive Committee, Board of Directors, and conventions.
- E. Be bonded. MFRW will pay the premium for the bonding of the Treasurer for the faithful discharge of her duties.
- F. Serve as a member of the Finance Committee.
- G. At the end of her term, pass all MFRW books, papers and records of whatever kind, in her possession, to the succeeding Treasurer.
- H. Perform such other duties as may be assigned by the MFRW president.

Section 9 -- Duties of the MFRW Assistant Treasurer

The Assistant Treasurer shall:

- A. Receive all MFRW dues, service charges and funds.
- B. Keep the membership statistics for MFRW.
- C. Record and report membership information to MFRW and NFRW
- D. Record and transfer all funds to MFRW Treasurer, for deposit.
- E. Serve as a member of the Finance Committee.
- F. Perform other duties as assigned.

Section 10 – MFRW Officers' and Committees' Records

All Officers, Regional Chairmen, Regional Vice Chairmen and Committee Chairmen shall deliver all MFRW records, files and properties to their respective successors at the end of their terms, and at least within one month after retiring from office unless otherwise directed by the President or Executive Committee.

ARTICLE V – MFRW REGIONS

Section 1 – Organization of affiliated clubs

MFRW affiliated clubs shall be organized as follows:

- A. Statewide Virtual Club
- B. Local clubs organized into six (6) regions:
 - 1. Eastern Shore
 - 2. Montgomery County Federation
 - 3. Northern
 - 4. Central
 - 5. Southern
 - 6. Western

Section 2 – Assignment of Clubs to Regions

The MFRW Executive Committee, in consultation with the regional chairmen and affected clubs, and with approval of the Board of Directors, shall assign each local club to one of the six (6) regions.

Section 3 -- Regional Chairman and Vice Chairman

Each of the six (6) regions shall have a regional chairman and up to two (2) vice chairmen, not to exceed two (2), as necessary to conduct the business of the region.

Section 4 -- Election of Regional Officers

- A. At the annual regional conference prior to the convention held in odd numbered years, a nominating committee, composed of one member from each club in the region, shall be elected by the region to select a slate for chairman and vice chairman of that region.
- B. Election of Regional Chairman and Vice Chairmen of each region shall occur at a regional meeting or caucus prior to the MFRW Convention.
- C. Members in good standing of clubs in the region shall be eligible for consideration.

Section 5 -- Term of Office

The term of office for Regional Chairmen and Regional Vice Chairmen shall be two years beginning January 1 following their election.

Section 6 -- Installation

All Regional Chairmen and Regional Vice Chairmen shall be installed at the annual Convention in odd-numbered years.

Section 7 -- Regional Responsibilities

- A. Regional Chairmen shall act as a conduit of communication and information between the Executive Committee, the Board of Directors and the region she represents. She shall attend all Executive Committee and Board of Directors meetings and shall be counted as a member of each respective quorum.
- B. Regional Chairmen shall call one or more annual conferences of the region at a suitable place within the region. These conferences shall be with the cooperation of the regional vice chair(s) and the local club presidents. The Regional Chairman shall notify the MFRW Executive Committee of the date of such conferences.
- C. A Regional Vice Chairman shall perform the duties of the Regional Chairman in her absence or inability to perform her duties and perform such other duties as shall be assigned to her by the Regional Chairman or the MFRW Executive Committee. She shall serve on the Board of Directors and will be counted as a member of the quorum for the meetings. She shall attend meetings of the Executive Committee in the absence of the Regional Chairman, shall vote for the region in the absence of the Regional Chairman, and shall be counted as a member of the quorum when substituting for the Regional Chairman.
- D. The annual regional conference in odd-numbered calendar years shall be convened prior to the MFRW Spring Board of Directors meeting. At that meeting one member shall be elected to serve on the MFRW Nominating Committee. Each Regional Chairman will present her region's selection at the Spring MFRW Board Meeting.

ARTICLE VI -- MFRW BOARD OF DIRECTORS

Section 1 -- Members of the Board of Directors

- A. The voting body of the MFRW Board of Directors shall be the elected officers, the regional chairmen, the regional vice chairmen, the president of each club, all standing committee chairmen, and all former MFRW presidents who are regular members in good standing of a MFRW club.
- B. The non-voting members of the MFRW Board of Directors shall be Chairmen of Special Committees, the Parliamentarian, the General Counsel, and the Sergeant-at-Arms.
- C. Any club president who is unable to attend an MFRW Board of Directors meeting may name a proxy to represent her club at the meeting. The proxy named must be a full member in good standing of the Club she is representing. An official proxy form will be sent to each club president with the official call to all BOD meetings. The proxy must be signed by the club president. (In the event of the president's incapacity, a vice president of the Club may sign the proxy.) The issued proxy must be presented to the MFRW recording secretary and validated before the proxy may vote. Each proxy is valid for only one BOD meeting. Subsequently, if the club president finds that she will be able to attend the BOD meeting, the proxy will be voided, and the club president will be allowed to vote.

Section 2 -- Duties of the Board of Directors

The Board of Directors shall:

- A. Consider for approval the program of action as presented by the MFRW President.
- B. Select the sites for the MFRW Conventions from recommendations presented by the MFRW Executive Committee.
- C. Vote on all MFRW policies and procedures recommended by the MFRW Executive Committee.
- D. Adopt the MFRW annual budget and is responsible for all operations involving financial obligations on the part of MFRW, provided that no debt or liability shall be incurred in excess of the regular income of the MFRW.
- E. Fill any vacancy in an elective office and confirm interim appointments made by Executive Committee under Article VII, Section 2(C), at its next meeting following the vacancy, or at a special meeting called by the President. Notice of such vacancy shall be sent with the Call for the BOD meeting, or if the vacancy occurs after the Call is issued, by letter, fax or email.
- F. Adopt rules for the transaction of its business provided they do not conflict with these bylaws or standard parliamentary procedure.

Section 3 -- Meetings of the Board of Directors

- A. Regular meetings of the MFRW Board of Directors shall be held twice a year, once in the Spring and once in the Fall, prior to the state convention.
- B. Special meetings may also be held at the call of the President or upon written request of seven (7) members of the Board, provided the purpose of the meeting is stated in the Call. No other business may be transacted at that time. At least ten (10) days' notice of the time and place of the meeting shall be given.

- C. At least thirty (30) days' notice of meetings shall be given to each member of the Board, except for special or emergency meetings for which a timely notice shall be required.
- D. One-third of the voting members of the Board shall constitute a quorum.
- E. In the event a properly called Board meeting has to be cancelled due to circumstances beyond the control of the MFRW, then it shall be acceptable to hold said Board meeting by conference call, Skype or approved electronic means, with seven (7) days' notice being given to the members of the Board of Directors. This section does not apply to a meeting required by these Bylaws that has not already been called.

ARTICLE VII – EXECUTIVE COMMITTEE

Section 1 -- Members

The Executive Committee is composed of the MFRW elected officers, the MFRW regional chairmen, and any past MFRW presidents willing and able to serve who are regular members in good standing of an MFRW club.

Section 2 -- Duties

- A. It shall be responsible for the transaction of MFRW business between meetings of the MFRW Board of Directors, provided that the Executive Committee shall not make any new policies or change existing policy established by the MFRW at its BOD or Convention meetings
- B. It has the right to make expenditures on behalf of MFRW as long as those expenditures are provided for in the Annual MFRW Budget.
- C. It shall confirm the MFRW president's recommendations for chairmen of standing and special committees.

Section 3 -- Meetings

- A. It shall meet monthly or at the Call of the President. It shall make a complete report of its activities at each regular meeting of the MFRW Board of Directors Meeting.
- B. Special meetings of the Executive Committee may be called by the president or upon written request of a majority of members of the Executive Committee. At least seven (7) days' notice shall be required for special meetings.
- C. Regular meetings may be dispensed with, for cause, upon a majority vote of the Executive Committee.
- D. A majority of the Executive Committee shall constitute a quorum.
- E. A vote of the Executive Committee may be conducted between meetings by mail, phone, fax, email, or other electronic means and ratified at the next Executive Committee meeting. Responses from a majority of Executive Committee members will constitute a quorum with a majority of votes in the affirmative passing a motion (the same requirements as for a regular meeting).

ARTICLE VIII – COMMITTEES

Section 1 -- Standing Committees

The MFRW Standing Committees shall be Bylaws, Communications, Finance, Fundraising, Legislative, Membership, Political Activities, and Program.

- A. The Finance Committee along with the MFRW First Vice President, the Treasurer and Assistant Treasurer, shall prepare a budget for the upcoming year to be presented at the Fall Board of Directors Meeting, preceding the Annual convention.
- B. The Bylaws Committee shall be authorized to initiate amendments to the bylaws in order to conform to the NFRW Bylaws; to eliminate existing inconsistencies; to clarify the text or improve the form. All proposed amendments shall be submitted in writing to the Chairman of the Bylaws Committee sixty (60) days prior to BOD meetings and conventions.

Section 2 -- Special Committees

MFRW Special Committees, including the Resolutions Committee, shall be appointed by the president, as deemed necessary to accomplish the work of the organization. The Chairmen of Special Committees shall have a voice but no vote at Board of Directors meetings.

Section 3 -- Duties

Programs of action (guidelines) for each standing committee and special committee shall be prepared by the Executive Committee and shall be available to each committee chairman for guidance.

ARTICLE IX – NOMINATIONS

Section 1

- A. A Nominating Committee consisting of one member elected from each region will be presented at the MFRW Spring Board of Directors meeting in the odd-numbered calendar years.
- B. Any member of the Nominating Committee wishing to be considered for election shall be immediately and automatically removed from the Nominating Committee and replaced by another MFRW member from her region.
- C. No two members may serve from the same Region.

Section 2

- A. It shall be the duty of the Nominating Committee to nominate one candidate for each office.
- B. No two Vice Presidents may be from the same region.
- C. No person may run for more than one office simultaneously but submissions under Section 3(c) of this article may express an interest in more than one office.
- D. Each candidate must be contacted and be willing to serve.

Section 3

- A. Within 14 days following the MFRW Spring Board of Directors meeting in the odd-numbered years, a call for letters of interest shall be posted on the MFRW website and distributed to members via the MFRW email list.
- B. The announcement shall include the offices to be filled, the Bylaws sections that delineate the duties of each office, and the email address and deadline for submission.

- C. Those interested in serving as an elected officer of the MFRW shall electronically submit their letter of interest to the MFRW Corresponding Secretary within 30 days of the website posting and email announcement.
- D. After the submission deadline and at least 14 days prior to the meeting of the Nominating Committee at which letters of interest will be reviewed, the MFRW Corresponding Secretary will forward submissions to all members of the Nominating Committee.
- E. In the absence of interest for a particular office, the Nominating Committee may reach out to individuals who did not submit a letter of interest.
- F. The Nominating Committee shall interview all who expressed interest in an office.

Section 4

Nominees shall be members in good standing within the MFRW.

Section 5

- A. The Nominating Committee shall submit the slate of names, together with the affiliated clubs they represent, to the MFRW President to include with the mailing of the Call for the state convention.
- B. The Nominating Committee shall submit a list of all submissions sorted by office to the Recording Secretary for inclusion in the minutes.

ARTICLE X – ELECTIONS

Section 1

Nominations, with the consent of the nominee, may be made from the floor at the Biennial Convention.

Section 2

The election of MFRW officers shall be by ballot unless there is only one candidate for each office, in which case it may be by voice vote. A majority vote will elect.

Section 3

The election of Regional Chairmen and Vice Chairmen will be by ballot unless there is only one candidate for each office, in which case it may be by voice vote. A majority vote will elect.

ARTICLE XI – DUES AND SERVICE CHARGES

Section 1

Per capita dues and service charges shall be assessed by MFRW sufficient to cover remittance due and payable to NFRW. Changes in the MFRW annual dues shall be by recommendation of the Board of Directors and majority vote of the delegates at an annual state convention.

Section 2

Dues are payable to the MFRW Assistant Treasurer beginning January 1 of each year. Membership expires each year on December 31. Renewal of membership must be received by the NFRW by March 1 of the following year for the member to remain in good standing. Payments must be received according to the deadlines set by MFRW and NFRW, if a local club and members wish to be represented at meetings and conventions. See Article III, Section 4(C).

Section 3

The MFRW fiscal year shall be from January 1 through December 31.

ARTICLE XII – CONVENTIONS

Section 1

The annual state convention of the MFRW shall be held in the Fall, the date and time determined by the Executive Committee for approval by the Board of Directors.

Section 2

The purposes of the Convention will be stated in the Call, which must be sent by the President to all clubs thirty (30) days prior to the meeting, i.e., election of officers, receiving required reports; transaction of other business.

Section 3

- A. A local club and its members must be in good standing to be eligible for representation at the state convention.
- B. The voting members of the MFRW state convention are the MFRW Board of Directors, credentialed delegates and former MFRW Presidents who are regular members in good standing of a MFRW club.
- C. Delegates are elected by each club in proportion to its membership, as certified by the MFRW Treasurer as on June 30th of the year of the Convention.
- D. Each club is allowed one (1) delegate for each five (5) members.
- E. Official MFRW credentials forms must be sent to the Recording Secretary at least one week before the convention.
- F. Fifty (50) voting members (Board of Directors, credentialed delegates, and former MFRW Presidents who are regular members in good standing of a MFRW club) shall constitute a quorum.

Section 4

The annual state convention shall be open to all members of the MFRW and visitors, but only accredited delegates shall be entitled to a voice and a vote. Each delegate is entitled to one vote.

ARTICLE XIII -- PARLIAMENTARY PROCEDURE

The rules contained in the current edition of Roberts Rules of Order Newly Revised shall govern the MFRW in all cases to which they are applicable and in which they are not inconsistent with these bylaws.

ARTICLE XIV -- AMENDMENTS

These bylaws may be amended by a two-thirds vote at an annual state convention, provided the amendment has been proposed by the Bylaws Committee or an MFRW local club, and was submitted in accordance with Article VIII, Section 1(B). Proposed amendments will be included with the call for the state convention.

ARTICLE XV – INDEMNIFICATION

The MFRW shall indemnify to the fullest extent authorized or permitted by the State of Maryland, any person made, or threatened to be made a party to an action, suit or proceeding by reason of the fact that said person is or was an officer, employee or member acting in good faith on behalf of MFRW.

ARTICLE XVI – DISSOLUTION

In the event of the dissolution of this organization by a majority vote of the Board of Directors, all of its assets remaining after payment of all costs and expenses of such dissolution shall be distributed to the National Federation of Republican Women (NFRW). None of the assets shall be distributed to any member or officer of this organization.

PREVIOUSLY

Amended 12 Nov 2022

Amended 14 Nov 2020